



300 Monroe Avenue, NW/Grand Rapids, Michigan 49503/www.grcity.us
311 (One Call to City Hall)



Introduction

- The State of Michigan Public Act 2 of 1968 (as amended) known as the “Uniform Budgeting and Accounting Act” requires that governmental units adopt an annual budget.
- The City has fully complied with Public Act 2 and has been awarded the “Distinguished Budget Presentation Award” by the Government Finance Officers Association (GFOA) for the past 27 years.
- The annual budget is developed within the context of a five-year plan. Five years encompasses a sufficient time frame that will demonstrate the consequences of trying to fund ongoing expenditures with one-time revenues. It shows the worst surprises before they are upon the City. The long range modeling will help to alert the City to future problems that may be created by decisions made today.
- Balancing the Budget. The City must live within its means. The City is supported by various financial resources and must function within the limits of these resources each fiscal year.

What’s Inside

- About the City
- Budget Basics
- Revenues
- Expenses
- Asset Management
- Authorities
- Personnel

A handwritten signature in black ink, appearing to read "Scott Buhrer".

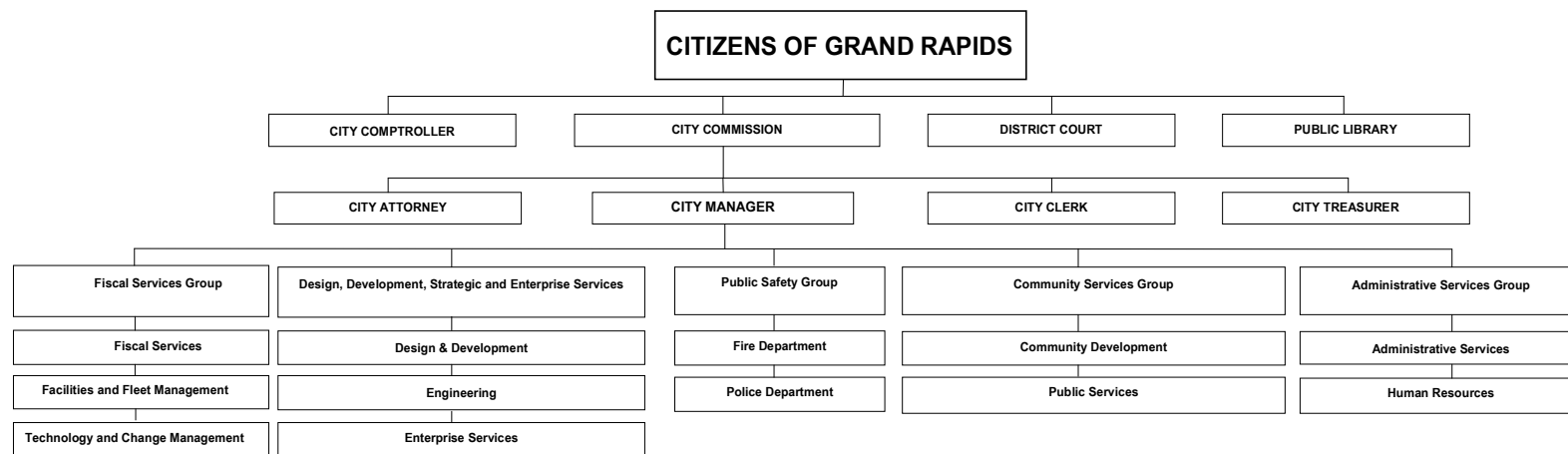
Scott Buhrer
Chief Financial Officer

QUICK FACTS

- Form of Government: Commission – Manager
- First incorporated in 1838
- 2nd largest city in the State of Michigan
- 2014 Population: 192,285
- Land Area: 44.4 square miles
- Tax Base:
 - Income Tax
 - .75% (Non-Resident) 1.5% (Resident)
 - Property Tax
 - \$4.4 billion of taxable value
- Diverse employer base
- Extensive cultural, entertainment and recreational opportunities
- July 1 – June 30 fiscal year

The City's Mission

The City of Grand Rapids believes in the dignity and worth of all people and in the right of every citizen to have equitable access to the benefits of urban life. We believe in the rights of all citizens to express their views and the responsibility of the City government to respond to those views. As government representatives, we will help shape the future to assure that the City will continue to be a place where the benefits of urban life can be enjoyed.



Organizational Structure

Budget Basics

Process:

- Revenue forecasting
- Personnel forecasts
- Department Instructions
- Departmental five year budget submission
- Budget review meetings with the Executive Team
- Capital funding request review
- Preliminary Fiscal Plan completed
- Public hearing
- City Commission Approval
- Budget Amendments as needed throughout the fiscal year

Asset Management

- Capital Improvement
 - Multiple funding sources
 - 5% Income Tax set-aside
 - Statutory (EVIP) revenue sharing
 - GOF operating cap space due to efficiencies
- Streets Capital
 - Vital Streets Income Tax Extension
 - GOF supplemental funding (\$13 million over 15 years)
 - Additional State investment needed (\$6 million annually)
- Parks Millage
 - 7 year capital investment plan
 - GOF maintenance of effort required

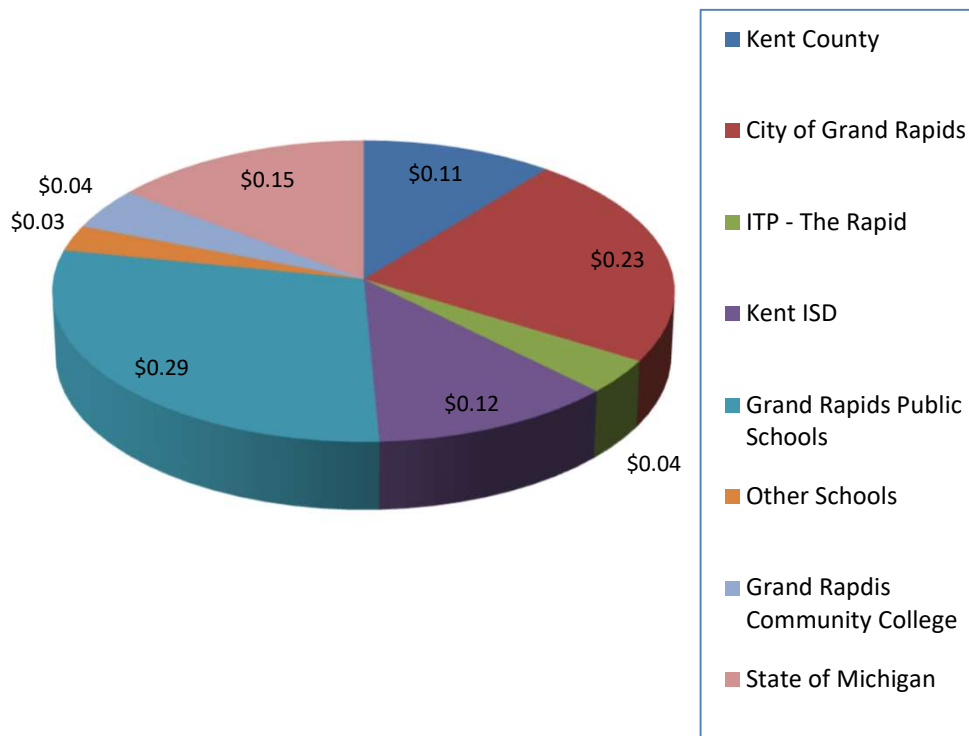
Budget Guidelines:

- Balancing the budget
 - The City must live within its means
- Five Year budgeting
- Spending authority assumes a budgetary lapse to account for partial year of unfilled positions
 - \$3.5 million
- Contingencies
 - Accounts for unanticipated or unforeseen events - \$1 million
- Fund Balance & Unrestricted cash
 - General Operating Fund (GOF)
 - 15% of current spending in GOF
 - 10% of current spending in the budget stabilization fund
 - Other funds
 - 15% or 25% depending on fund type
- Modest income tax revenue growth based upon current trends and economic indicators
- Very slow Property Tax growth, mainly due to new investment not property appreciation

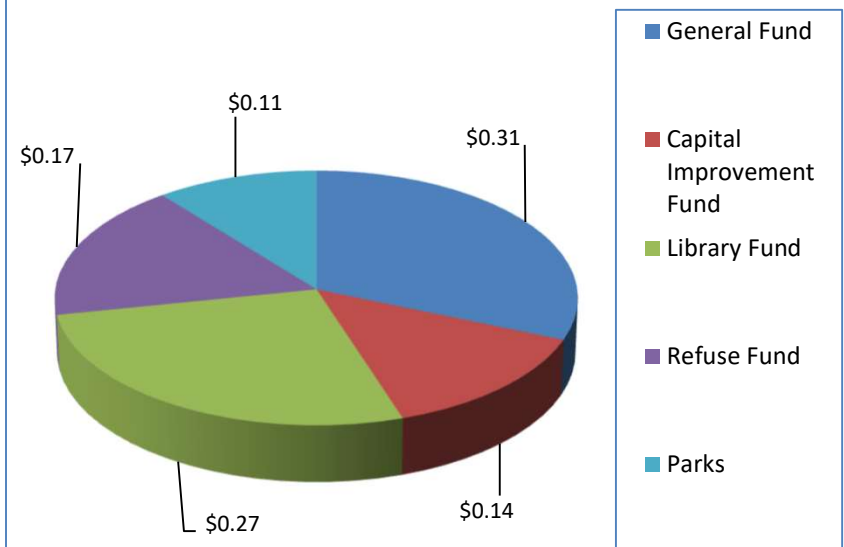


Property Tax Distribution

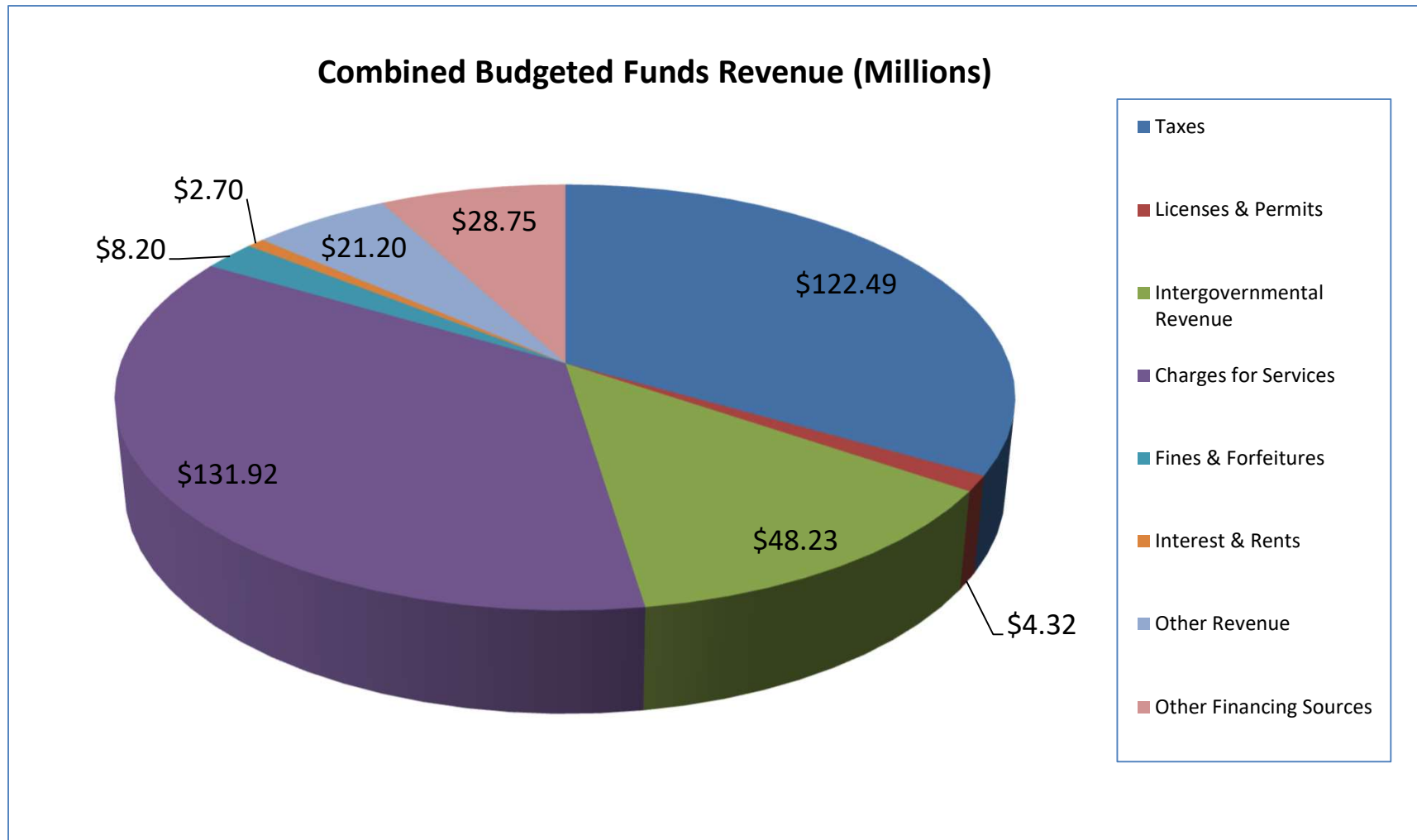
Property Tax Allocation for Every dollar Collected



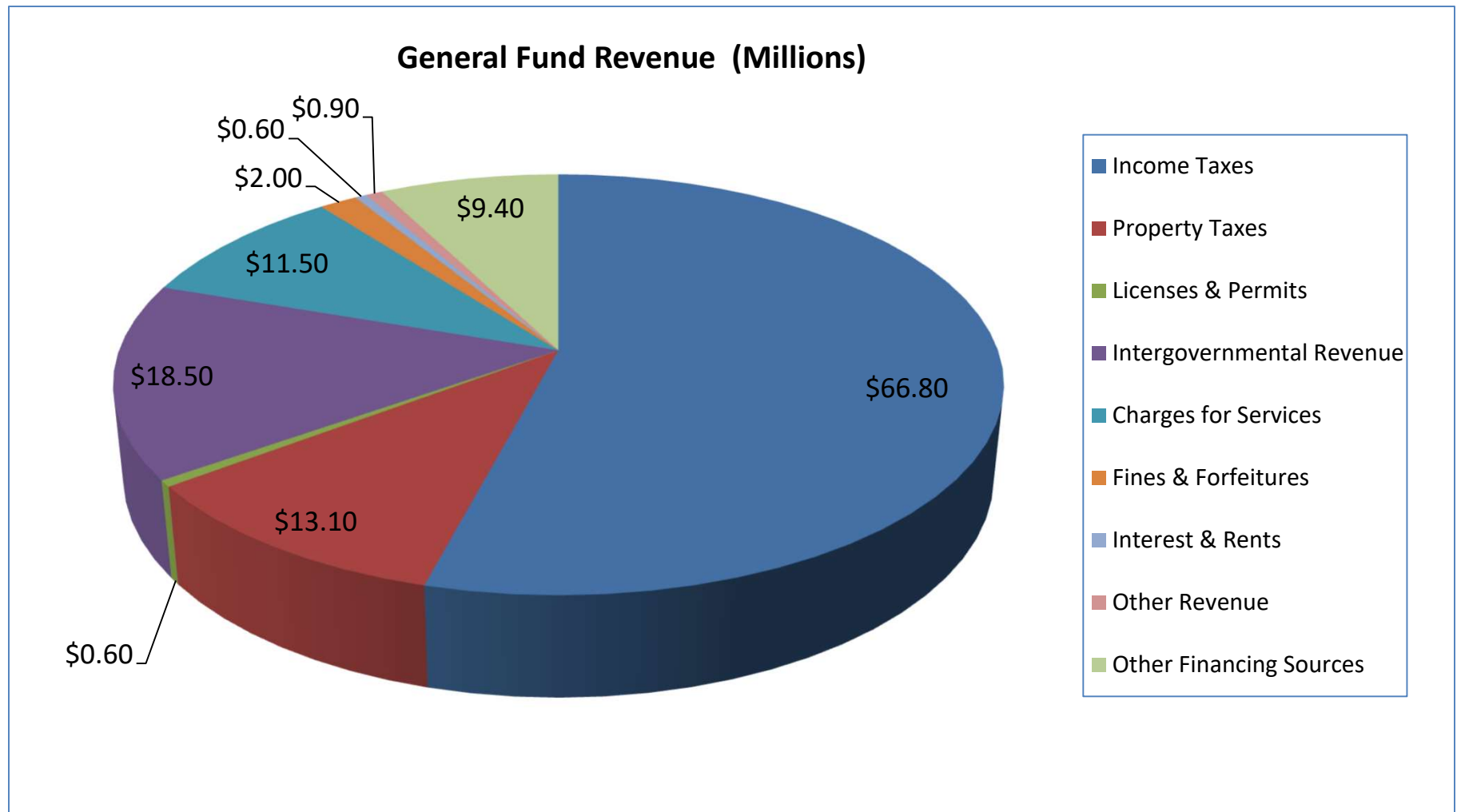
City of Grand Rapids Property Tax Allocation for Every Dollar Collected



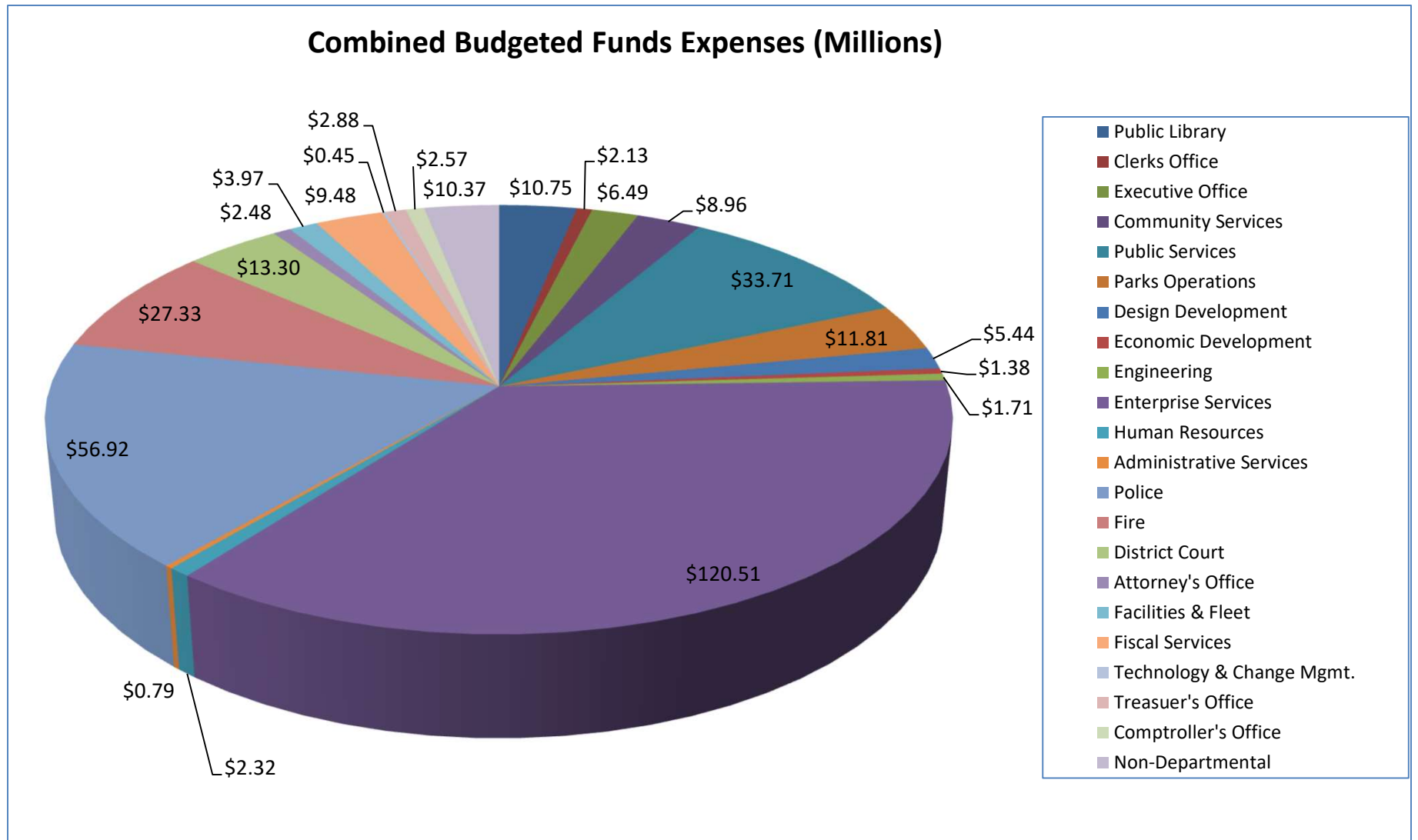
Revenues



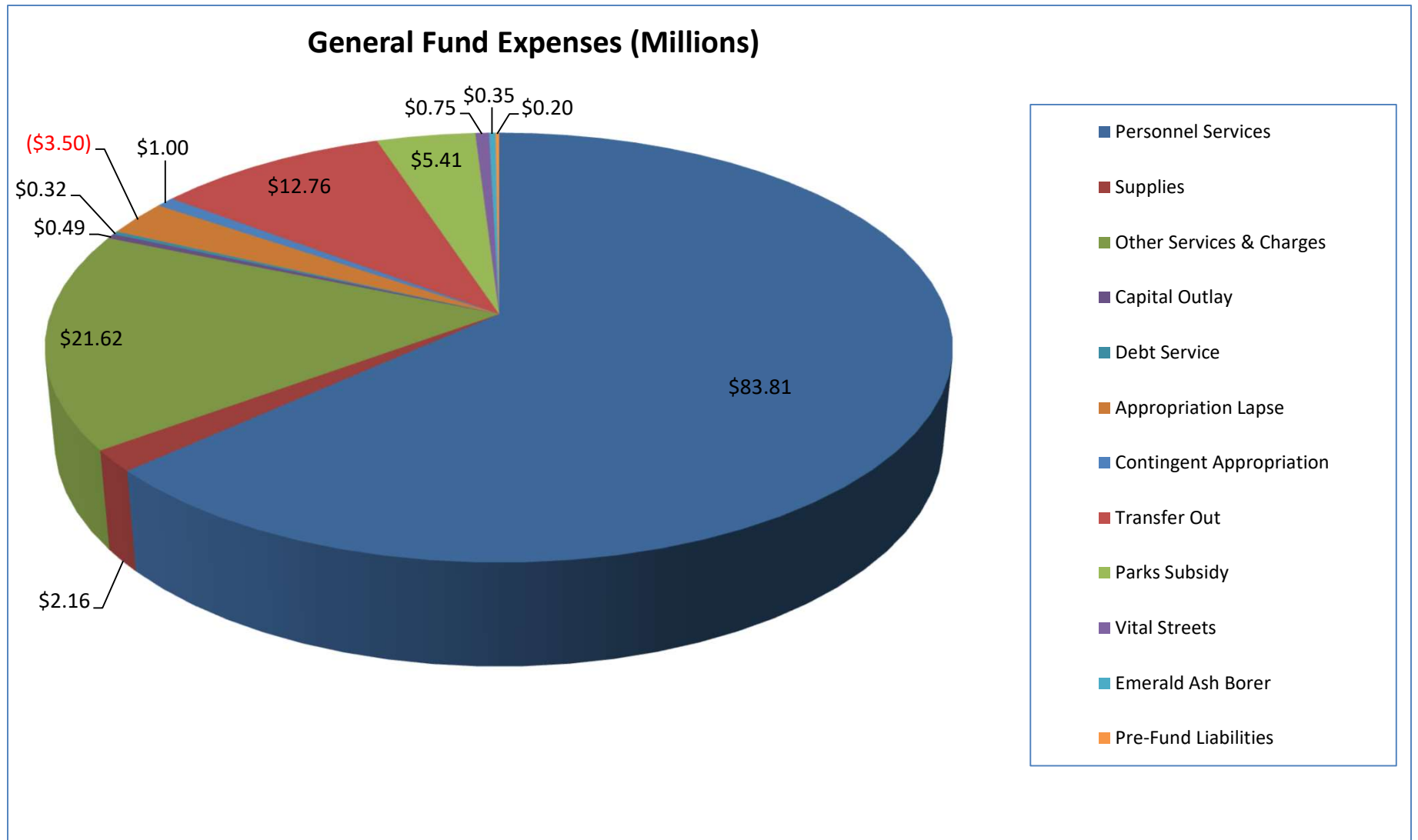
Revenues



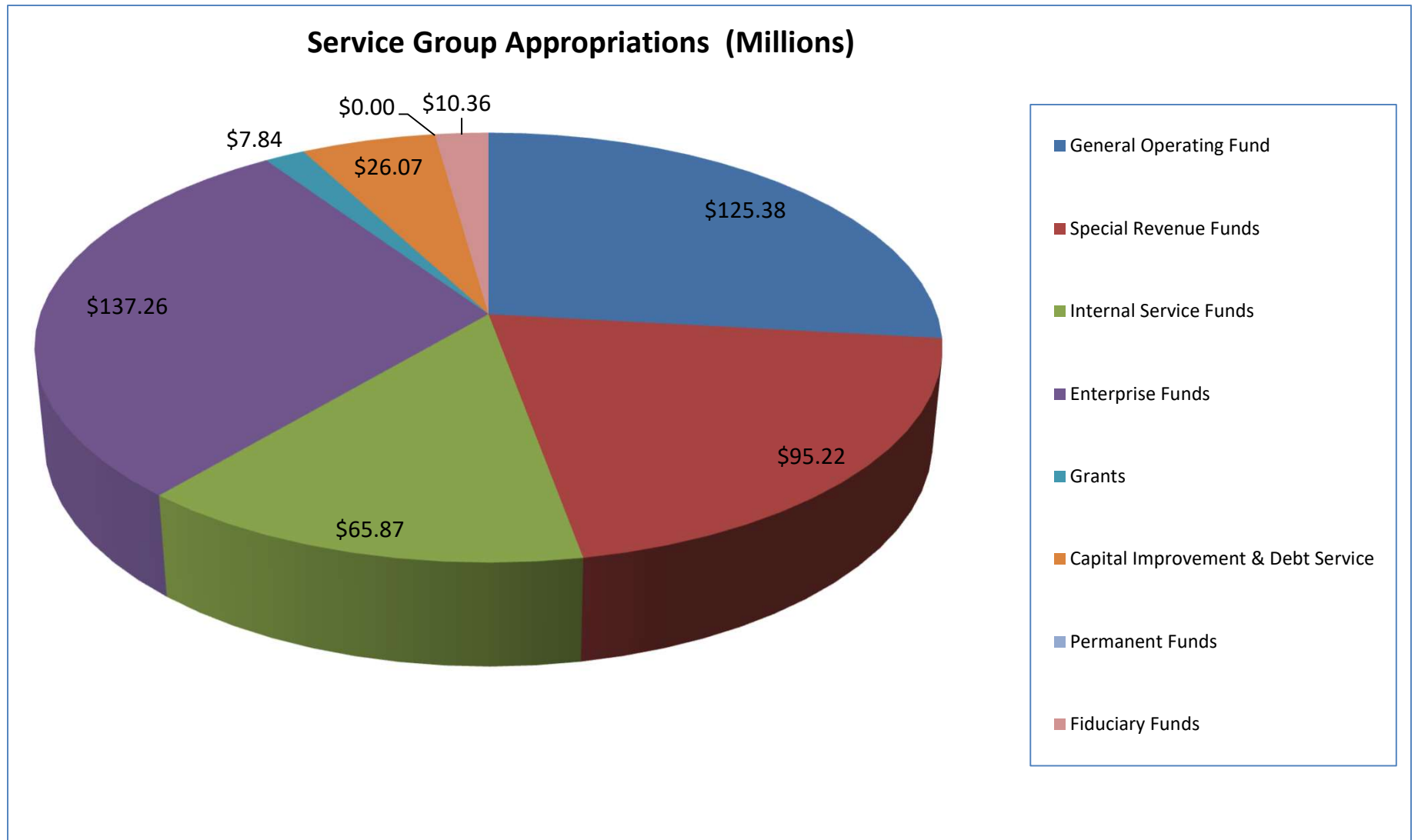
Expenses by Function/Department



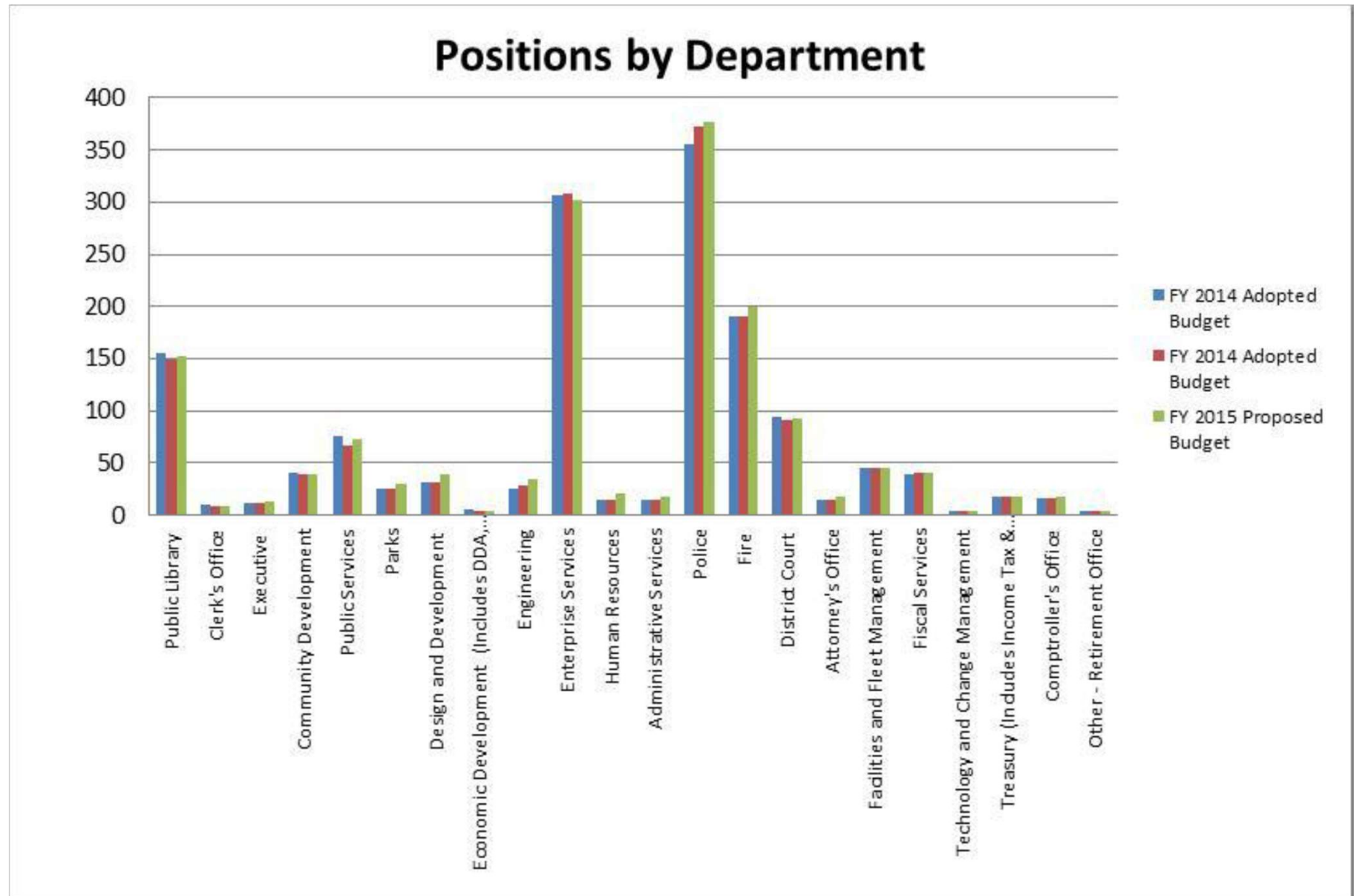
General Fund Expenses by Category



Appropriations by Fund Type



City Employment

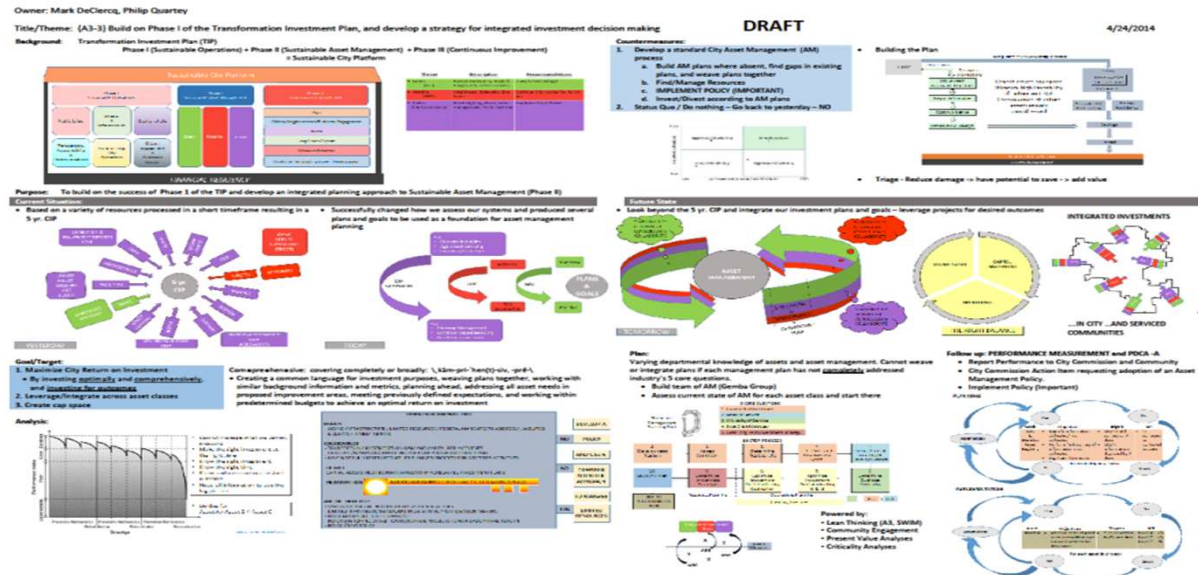


Asset Management

- What is it?
 - “An Integrated set of processes to minimize life cycle costs of infrastructure assets, at an acceptable level of risk, while continuously delivering established levels of service”
- What is the desired Outcome?
 - A process to confirm to yourself and others that given the choices you have, you are doing the right thing at the right time in the right place for the right reasons

Current Asset Management Plans being implemented:

Vital Streets
Parks
Facilities
Stormwater
Cemeteries
Water
Sewer
Parking
Street Lighting
Golf Course



Parks Pools & Playgrounds

- Voter approved seven year millage in 2014
- Parks and Recreation Advisory Board
- 8 Initial priority improvement projects
- New Parks Director
- Extended pool season
- General Operating Fund Maintenance of Effort



ROOSEVELT PARK

OVERALL CONCEPT PLAN

City of Grand Rapids, Michigan
November 2014

VIRIDIS Design Group + LottMetz Architects + Nederveld + Williams & Works



WESTOWN COMMONS

OVERALL CONCEPT PLAN

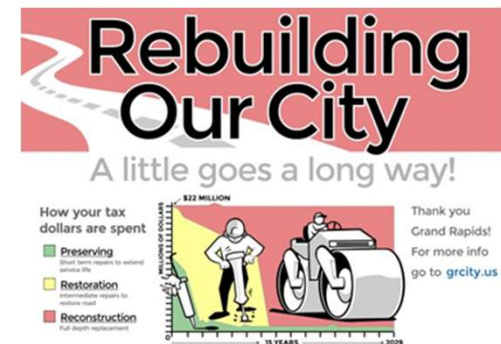
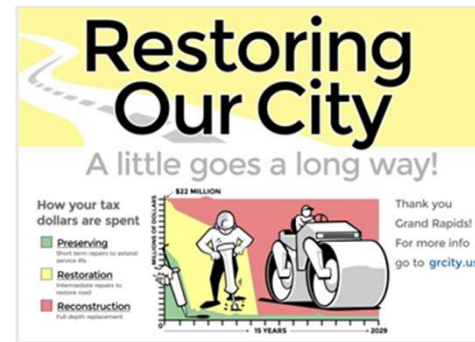
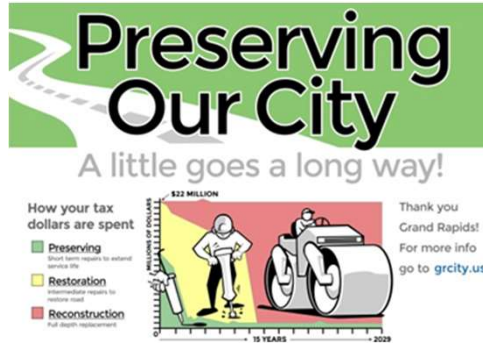
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November 2014

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Vital Streets

- Voter approved 15 year income tax extension in 2014
- Vital Streets Investment Guidelines
- Vital Streets Oversight Commission
- \$13 million GOF commitment
- City assumes ownership of sidewalk improvements
- Systematic improvement plan focusing on preventative maintenance first



FY2016 Fiscal Highlights

- Phase III Transformational Efforts
 - Economic
 - Social
 - Environment
 - Governance
- Cautious expansion in areas most hard hit during downturn
- Pre-funding liabilities (where appropriate)
- Continuous Improvement – Never going back!
- Sustainable Asset Management will guide and direct decisions
- Strengthened focus on Neighbors, Neighborhoods and business districts
- Advanced investment in Vital Streets & Sidewalks
- Continue to build financial reserves
- Mayor's 100 campaign
- Investment Advisors
- Enhanced on-line services including a “shopping cart” approach

FY2016 Fiscal Highlights

- 311 customer service expansion
 - One call to City Hall
- Stormwater Level C
- Continued cost containment and consolidation between enterprise groups
- Mobile GR
- LED lighting upgrades
- Transformational commitments fully met
- Citizen engagement is critical to our past and future successes

CITY COMMISSION

George Heartwell
Mayor

Walt Gutowski
First Ward Commissioner

Dave Shaffer
First Ward Commissioner

Ruth Kelly
Second Ward Commissioner

Rosalynn Bliss
Second Ward Commissioner

Elias Lumpkins
Third Ward Commissioner

Senita Lenear
Third Ward Commissioner

CITY OFFICIALS

Greg Sundstrom
City Manager

John Globensky
City Treasurer

Darlene O'Neal
City Clerk

Catherine Mish
City Attorney

Sarah VanderWerff
City Comptroller

For More Information

Visit the City on the web:

www.grcity.us

The City's website is your source for information about City policies, services, commission meetings and events 24 hours a day, seven days a week.

Residents can take advantage of our online services:

- Download agendas and meeting minutes
- View our progress at MyGRCity Dashboard
- Find parks and download reservation forms
- Download City financial reports
- Search the municipal code
- Report a problem or request a service
- Pay parking tickets and utility bills



Form of Government

The City of Grand Rapids operates a City Commission – City Manager form of government. Working as a consensus, the Mayor and City Commissioners are responsible for establishing city policy and providing direction to the City Manager. The City Commission appoints the City officials above.



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